Annual Report 2014
LETTER FROM THE CEO

In 2005, our community was shattered and our lives were turned upside down by Hurricane Katrina. Even though we grieved our losses, the people of this community began putting the pieces back together immediately.

Ten years later, while we still face many challenges, we’ve come a long way. Many say New Orleans is stronger than ever. In the years since Hurricane Katrina, I’ve reflected many times on where my journey, as a person, is headed and where my journey, as Providence’s CEO, is headed. There is only one thought that is a common thread every time I reflect – there is still work to do. There will never be a way to heal all the wounds Katrina caused; but, working together we can make the city a better place for all of us.

Providence is not simply in the business of building homes – we’re building communities. We serve the community by developing and operating affordable housing and homeownership promotion programs. We also provide many supportive programs at Sojourner Truth Neighborhood Center.

Working with groups such as Young Audiences, Take the Lead Foundation, New Orleans Works (NOW), and AARP, we provide access to services for youth, young adults, individuals, families and seniors. Our facility is not a community center – it is a neighborhood center – a connector for the community to make sure all of our residents have access to opportunities. We seek to serve the people of this community who are the very fabric that makes New Orleans great.

While it is important to look back and appreciate our progress, my commitment to serving the community through our mission has never been stronger. Here’s to another 10 years of progress!

Terri North
President and CEO

Today I will sit in reflection on what happened to our city and its people on August 29, 2005; but just for a moment. For every year I am more and more encouraged by the hope that I see springing up all around this great city of ours. We’ve come so far and the possibilities are endless. This is a new era for New Orleans.

Terri North
President and CEO
Providence Community Housing

Reflecting on the anniversary of Hurricane Katrina.
In 2005, shortly after Hurricane Katrina ravaged the City of New Orleans, Jim Kelly, Charlotte Bourgeois, and Terri North were called upon to join Archbishop Alfred Hughes of the Roman Catholic Archdiocese of New Orleans and Father Michael Jacques, Pastor of St. Peter Claver Church in Tremé, to respond to the displacement of thousands of New Orleanians. After attending numerous public meetings and hearing feedback from civic, public and religious leaders, it became clear that if New Orleans was ever to have a chance to rebuild with the poor and vulnerable in mind, a new organization would have to be formed.

The team of three, with differing backgrounds and a common experience in affordable housing development projects, worked with the Archdiocese and other Catholic housing groups to form Providence Community Housing.

In April, 2006, Providence became an independent 501c3 nonprofit community development corporation, formed to address the immediate needs for affordable housing plaguing the City of New Orleans in the aftermath of Hurricane Katrina. With a board of 15 members committed to the community, Providence embarked on rebuilding, revitalizing and rehabilitating properties throughout the Greater New Orleans area.

What sets Providence apart is our mission-driven approach. As a faith-based nonprofit, we invest our earnings from real estate development into programs and advocacy to serve our community. This model has allowed Providence to provide homes to more than 2,500 individuals and families since its inception in 2006.

It is our Catholic roots and belief in “home” as a place that helps form a community that compels us to provide the programs and services that our community needs.

As part of Providence’s commitment to community, what was once the Sojourner Truth Community Center, has been redeveloped as the Sojourner Truth Neighborhood Center. The Center serves as the hub of supportive services for people in the Tremé and Lafitte neighborhoods. The Center provides residents of Faubourg Lafitte and the surrounding area with the supportive services for seniors, adults and youth.

We believe that as a community, it is up to us to come together in support of each other.
One thing we’ve learned from Hurricane Katrina is that partnerships and collaborative working groups are what will continue to propel New Orleans and Providence’s efforts forward. Our ongoing housing development work, coupled with providing supportive services, has created real change in the dynamic of the communities we serve while also preserving the cultural integrity of neighborhoods across Greater New Orleans.

It is our Catholic roots and belief in “home” as a place that helps form a community that compels us to provide the programs and services that our community needs.

A Place and Community to Call Home

Providence believes in the old adage, “Home is where the Heart is.” The Providence Community Housing model incorporates the vision of “home” into the structures we build and the supportive services we provide to residents to meet critical needs. What was once the Lafitte public housing development is now the Faubourg Lafitte community. Beyond the boundaries of Faubourg Lafitte, Providence continues the charge to address the need for affordable and supportive housing by developing homes for seniors, mixed-family residences and scattered site properties throughout the Greater New Orleans area.

To fulfill our mission, Providence Community Housing operates on a three-tier model that includes: Real Estate Development and Asset Management, Homeownership Promotion, and Community Building and Engagement.

OUR MISSION

To foster healthy, diverse and vibrant communities by developing, operating and advocating for affordable, mixed-income rental and homeownership housing, supportive services and employment opportunities for individual, families, seniors and people with special needs.
Providence develops and operates quality, energy-efficient, and affordable rentals including senior housing, mixed-family residences, and scattered site properties throughout the Greater New Orleans Area.

To date, Providence has developed more than 1,200 housing units across the area, with an additional 500 in pre-development or under construction. By the end of the 2014, Providence has:

- Cleaned and gutted 1,983 homes and apartments (1,173 homes and 810 apartments) in partnership with Ujamaa CDC and Catholic Charities Archdiocese of New Orleans' Operation Helping Hands.
- Completed construction of 1,892 homes and apartments (1,352 for seniors and 540 for working families).
- Under construction: 132 homes and apartments (for working families).
- In development: 275 homes and apartments (100 for seniors and 184 for working families)
Senior Housing
In 2007, Providence partnered with Ujamaa CDC to open St. Ann, a newly-renovated senior community in Tremé. The Louisiana Housing Finance Agency awarded Providence tax credits valued at over $38 million to repair, rebuild, and revitalize five residential communities for 577 low-income seniors. Providence partnered with Christopher Homes to open Nazareth Inn I and II, and Annunciation Inn (376 units) in 2008 and 2009. Also, Providence partnered with the Sisters of the Holy Family to open Delille Inn and St. John Berchmans (201 units) in 2009. Providence raised $3 million to provide comprehensive support services to assist the elderly as they returned to the area.

Multi-Family Housing
In March 2009, Providence completed construction at St. Bakhita -- 100 new, affordable, green homes for families located in Marrero on the former Villa D’Ames site. These homes, which leased within a month of opening, have transformed the neighborhood. An additional 16 apartment units were completed on the property in March 2011.
Faubourg Lafitte
In 2009, Providence Community Housing, Enterprise and L + M Development began building a new, dynamic complex of mixed-income affordable housing on the site of the former Lafitte public housing complex, now Faubourg Lafitte.

Faubourg Lafitte is one of the four New Orleans public housing complexes redeveloped after Hurricane Katrina into healthier, mixed-income communities. When complete, the new community will feature 1,500 homes and apartments: a one-for-one replacement of all 900 subsidized rentals, and the development of an additional 600 market rate homes scattered throughout the community’s footprint. Nearly 45 percent of the apartments are currently leased by former Lafitte residents.

Homes for Sale
Providence has completed development of 76 affordable homes throughout the Mid-City and the Tremé/Lafitte area. Of those, six historic homes were relocated from the VA Hospital site to vacant lots in Mid-City and Tremé where they were rehabilitated and sold as part of our affordable home buying program. These homes are for first-time home buyers with many of them at 80 percent of AMI and below. In addition, Providence has partnered with other small nonprofits to produce an additional 15 homes for low to moderate income buyers.

Homes to Rent
Providence has completed 57 historic rehabilitation units throughout the Tremé/Lafitte and Mid-City area. Most of these properties are single, duplex and four-plex within the neighborhood. As part of our rehabilitation work using the VA Homes, we have added 27 rehabbed homes to our off-site rental pool.

Providence continues to provide a mix of housing products for the growing needs of the community. We have more than 500 units of market rate rental, homes-for-sale, and affordable rental in our pipeline over the next two years. These projects will bring more than $100 million of development and investment to these communities.
St. Bakhita: From the Ashes

Josephine Margaret Bakhita, F.D.C.C. (Canossian Daughters of Charity, Servants of the Poor) was the daughter of a village chief and belonged to the prestigious Daju people. She was kidnapped by slave traders at the age of nine and endured much agony and torture as a slave. Bahkita was eventually brought to the Canossian Sisters in Venice where she sought and found freedom and solace.

In her years of service, Sister Josephine gave particular care to children, whom she loved to bless affectionately. With her kind voice, the “Little Black Mother,” welcomed the poor and suffering and gave encouragement to all who knocked at the convent door. On October 1, 2000, Josephine Bahkita was canonized by John Paul II, and in 2007, Benedict XVI proposed her as an inspiration and example of hope.

Named for St. Bakhita, this development was designed to bring safe and sound housing to an area that had been ravaged with blight and crime for 30 years.

In March 2009, Providence completed construction on St. Bahkita, 100 new affordable green homes for families in Marrero. These townhomes, which leased within a month of the grand opening, were constructed on the former Villa D’Ames site and have completely transformed the neighborhood. Where once stood dilapidated and rotting complexes, guard stands and a 12-foot barbed-wire fence, the new St. Bakhita community features an open design comprised of 20, five-unit apartment buildings, and a central community building.

The property was developed for families at 60 percent or below AMI, which equates to approximately $37,140 for a family of four. The development was financed with a combination of low income housing tax credits, deferred developer fees, and conventional mortgage debt. The property was built with “green materials” that help control operating costs and creates a healthy environment for our residents. In 2010, the community was certified as an Enterprise Green Community in recognition of our efforts.

Building 12 is a 16-unit multifamily building adjacent to St Bakhita, damaged during Hurricane Katrina. It was rehabbed with a combination of low income housing tax credits, and developer financing. Providence serves as asset manager with Latter and Blum as property manager. The properties average 98 percent occupancy.
For many, the American dream still includes owning a home. Homeownership continues to be the most common way for people of modest means to build wealth through the equity built in a home of their own. Providence works to assist those who have that dream, but never thought they could make it a reality.

We work hand-in-hand with individuals, helping them to qualifying for special financing options from loan application and approval, all the way to closing. When our clients apply for their first mortgage loan, they know that they are mortgage ready because Providence has worked with them.

Providence also provides funding in the form of soft-second mortgage financing to make homes affordable for low- to moderate income buyers. Soft-second mortgages do not require monthly payments and are forgivable over time. Therefore, this funding allows a buyer to better afford their monthly mortgage payment while building equity in their home.

Providence has helped 81 individuals and families make their “home” in the greater Faubourg Lafitte neighborhood. In addition to selling our own homes, Providence has provided support to the New Orleans Redevelopment Authority, St. Bernard Home Mortgage Authority, and St. Tammany Home Mortgage Authority by providing soft-second mortgage financing program administration to 385 first time homebuyers.

From Homeless to Homeowner

When Carmen returned to New Orleans post-Katrina, she had to face much more than a storm damaged home and loss of property. Carmen came home to face a strained relationship and deal with the diagnosis of an acute condition that required her to receive medical attention in a city with limited healthcare options.

While Carmen and her husband had the resources to repair their home, the stress of life and the post-Katrina reality had become too much to handle. Carmen’s husband moved to Baton Rouge, and filed for divorce. Carmen had no place to stay and was left with nothing.

After a short stay in Florida with her son and his family, Carmen was determined to return to New Orleans. She was working part-time making barely enough to cover the cost of renting a single room in the home of a friend. She lived out of a suitcase for nearly a year when she was told to move out. Once again, Carmen was homeless, dealing with her own health issues and facing intense treatment for hepatitis.

A friend told Carmen about Neighborhood Housing Services of New Orleans. There she met Mrs. Tyler. “I will never forget her,” said Carmen. We prayed together and two weeks later, I got a call from Providence Community Housing.”

Providence worked with Carmen to get her credit in order. Carmen had sufficient income to secure a “lease to purchase,” and with determination and hard work, she was in a two bedroom home within four short months.

The “lease to purchase” allowed Carmen to continue to work on increasing her income and establishing her credit. Carmen was getting healthier and able to take on additional hours at work to earn and save the down payment necessary to purchase her home.

In one short year, Carmen was able to secure a mortgage to purchase her home. “Now, my credit is good. I pay my mortgage a month ahead of time and any credit cards off monthly,” added Carmen.

Carmen achieved homeownership because of her determination and drive, an example that was set by her parents.

“The process of purchasing a home of my own has given me self-esteem and a new start,” said Carmen. “Providence Community Housing made this possible.”
Potential homebuyer approaches Providence Community Housing (PCH) with interest in the Homeowner Program.

Potential homebuyer receives an application. Upon completion, they are referred to a homebuyer education and counseling agency.

PCH receives a report and action plan to help the potential homebuyer become mortgage ready. The potential homebuyer is then scheduled for homebuyer education classes.

Once seen by a homebuyer counselor, an assessment is completed to determine credit worthiness, household income eligibility, and mortgage readiness.

Based on pre-qualification from the lender, the potential homebuyer returns to PCH to select a home of their choice and enters into a purchase agreement with PCH.

Once a purchase agreement is accepted, the potential homebuyer returns to the lender to start the home buying process.

The lender processes all required documentation and issues a conditional loan commitment. Home inspections, title, and appraisals are requested at this time.

Once all loan conditions have been met by the potential homebuyer and are cleared by the lender, a “clear to close” is given, and a closing date is scheduled.

Homebuyer attends closing with PCH (as seller) and we now have another successful homeowner!
"Home" means different things to different people. Belonging to a supportive community is an area of common ground that transforms houses into homes.

Providence is committed to community. We live our mission by providing the supportive services necessary to help individuals in the community lead more self-sufficient lives. Providence’s community building and engagement efforts focus on Youth Development; Senior Programming; Job Readiness/Wealth Development programs for adults; and Health and Wellness focused on Case Management. Supportive services are available to all residents of Faubourg Lafitte and neighboring communities and are presently housed at Sojourner Truth Neighborhood Center.

In 2014, Providence provided community services to more than 3,900 community members living in the Tremé/Lafitte neighborhood through community service initiatives at Sojourner Truth Neighborhood Center.

- 149 youth enrolled in our Youth Development program which includes After School and Summer Camp programs that focus on academics, cultural enrichment, and a teen program that is focused on self-esteem, motivation, planning for the future and behavioral self-management.

- 163 seniors participated in a program that enhances their access to affordable and timely transportation; increases access to primary and preventative healthcare services as well as provides a nutritious on-site meal program. Seniors in need also receive monthly nutritional food boxes as part of our Food for Families partnership with Catholic Charities Archdiocese of New Orleans. We also provide interactive social activities to decrease isolation and combat depression.

- 846 individuals have accessed our on-site Capital One Computer Lab with 193 participants working on specific computer-based training programs.

- 488 residents in our Job Readiness/Employment program have been referred to training programs – 112 of those residents have either secured employment (74) or are currently in a program (38).

In July 2014, Providence launched a comprehensive case management service model to address the vast array of support needs of our residents. Our intensive case management initiative – which addresses the immediate needs of unstable individuals and families – provided 140 households with over 360 hours of support and 152 households with more than 225 hours of regular case management services.

Moreover, Providence has served as an incubator for several-community-focused organizations and initiatives including Puentes LatiNola and the Faubourg Lafitte Tenants’ Association, and as a convener for collaborative efforts including the NEWCITY Neighborhood Partnership.
Giving Back to the Faubourg Lafitte Community

Mary moved to the Lafitte Housing Development in 2000. But in 2005 when Hurricane Katrina caused flooding and devastation, Mary had to leave Lafitte behind -- relocating first to Nacogdoches and then to Houston, Texas.

When Lafitte residents had the opportunity to return to secure their belongings, Mary came home to New Orleans and moved into the Iberville Housing Development, just as the demolition and redevelopment of Lafitte got underway in 2008. In 2011, Mary was among the first to return to the Faubourg Lafitte neighborhood when residents were welcomed home.

Today, Mary is surrounded by friends and family. Two of her daughters and an adult granddaughter have homes of their own in the Faubourg Lafitte community. She’s helping to raise her grandchildren and great grandchildren who live close by.

While she misses the look and feel of the bricks and the open air courtyard from her days in the Lafitte Housing Development, Mary is happy to call Faubourg Lafitte home. “I love Lafitte. It is a nice environment -- a place you can really call home. I love the scenery and the nice houses, and the community is more secure,” adds Mary.

For many years, Mary has participated as a member of the Faubourg Lafitte Tenants’ Association. Today, Mary serves as president of the association, leading the volunteer effort to engage more residents and establish the neighborhood as a welcoming and safe environment for children, families and seniors.

“The more tenant participation we have, the safer our neighborhood will be for everyone, but especially for the children,” says Mary.

As president, Mary represents Faubourg Lafitte tenants at monthly Housing Authority of New Orleans (HANO) meetings and in Regional Transit Authority (RTA) discussions about the local bus lines and the residents’ transportation needs. Mary is also involved in “Taking Back Tremé” advocacy efforts and the NEWCITY Neighborhood Partnership.

Mary thinks the progress in the Faubourg Lafitte neighborhood has been good and she’s excited for the senior building which is currently under construction. Her hope is that the community will continue to come together as one. Her goal is to help get residents engaged and increase the number of seniors and children involved in the many activities that are offered at the Sojourner Truth Neighborhood Center.

“There is always someone to assist the residents -- from childcare to maintenance. We have diverse resources now that can benefit everyone like the Capital One computer lab, job training, after school care and camps for young children, and programs for teenagers and seniors,” says Mary.

When others ask Mary about her community and what it’s like to live in Faubourg Lafitte, she tells them, “Faubourg Lafitte is a place you can really call home.” She encourages them to get acquainted with the community and see firsthand what Faubourg Lafitte offers for families.

“You have to go after what you want, push and work for it,” adds Mary. “We need people to get involved and participate to create the type of community that everyone wants, because there’s no place like home.”
ENTERPRISE COMMUNITY PARTNERS
Providence is supported by a partnership with Enterprise. Since 1982, Enterprise has produced more than 340,000 affordable homes and touched millions of lives. To date, they have invested $18.6 billion improving low-income communities. Enterprise develops and supports innovative models that give people with limited incomes the tools and opportunities to become self-sufficient. For years, they have also helped policymakers develop solutions to housing and economic development challenges facing our nation. Enterprise focuses on three catalysts for systemic change: impact capital, innovative solutions on the ground and transformative public policy. One of America’s original social enterprises, Enterprise brings together the people and resources to create affordable housing in strong neighborhoods.

NEIGHBORWORKS AMERICA
For more than 35 years, NeighborWorks America has created opportunities for people to improve their lives and strengthen their communities by providing access to homeownership and to safe and affordable rental housing. In the last five years, NeighborWorks organizations have generated more than $24.5 billion in reinvestment in these communities. NeighborWorks America is the nation’s leading trainer of community development and affordable housing professionals.
NEWCITY Neighborhood Partnership

NEWCITY Neighborhood Partnership is a space where people and groups who live and work in the Tremé/Lafitte, Tulane/Gravier, and Seventh Ward Neighborhoods come together to share information, discuss issues, and build partnerships.

In 2007, as New Orleans began its early phases of recovery after Hurricane Katrina, roughly $3 billion dollars of investments in hospitals, affordable housing, parks and recreation and corridor improvements were proposed for the NEWCITY neighborhoods.

Recognizing this unprecedented opportunity for neighborhood revitalization, a group of more than 15 community leaders and partners, led by Providence Community Housing, established NEWCITY Neighborhood Partnership. The coalition was a diverse mix of 50 developers, funders, service providers, faith-based groups and churches, schools and universities, and government agencies with a long-term interest in the future of the Tremé/Lafitte, Tulane/Gravier and 7th Ward neighborhoods.

Today, the goal of NEWCITY is to serve as an engine for educational, economic, and housing development by sharing information and resources, coordinating plans and meetings, and maximizing the organizational capacities of its members. NEWCITY is committed to building upon the existing strengths and historical significance of the neighborhoods to foster a more healthy and vibrant community for residents and businesses alike.

NEWCITY meets monthly at the Sojourner Truth Neighborhood Center. Groups share information about projects, programs, and policies and representatives of multiple sides of issues engage in discussion. NEWCITY partners present work and seek support among the group and form collaborations with new projects, policies, and organizations to ensure a vibrant community.
# Providence Community Housing / Subsidiaries and Partners: Consolidated Statement of Financial Activities FY 2014

## FINANCIALS

<table>
<thead>
<tr>
<th>SUPPORT AND REVENUE</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants(^1)</td>
<td>2,197,727</td>
</tr>
<tr>
<td>Foundation and Corporate Grants</td>
<td>1,014,114</td>
</tr>
<tr>
<td>Government Grants and Contracts</td>
<td>463,613</td>
</tr>
<tr>
<td>NeighborWorks Grants</td>
<td>720,000</td>
</tr>
<tr>
<td>Contributions</td>
<td>9,065</td>
</tr>
<tr>
<td>Real Estate Development &amp; Asset Management</td>
<td>1,191,893</td>
</tr>
<tr>
<td>Income</td>
<td>3,398,685</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td><strong>3,398,685</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td></td>
</tr>
<tr>
<td>Real Estate Development(^2)</td>
<td>500,965</td>
</tr>
<tr>
<td>Asset Management</td>
<td>620,055</td>
</tr>
<tr>
<td>Homeownership Promotion(^3)</td>
<td>741,842</td>
</tr>
<tr>
<td>Community Services(^4)</td>
<td>836,093</td>
</tr>
<tr>
<td>Sub-Total Program Services</td>
<td>2,698,955</td>
</tr>
<tr>
<td>Supporting Services</td>
<td></td>
</tr>
<tr>
<td>Management and General</td>
<td>445,256</td>
</tr>
<tr>
<td>Fundraising</td>
<td>81,100</td>
</tr>
<tr>
<td>Sub-Total Supporting Services</td>
<td>526,356</td>
</tr>
<tr>
<td>Total Expense</td>
<td>3,225,311</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>173,374</td>
</tr>
</tbody>
</table>

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Assets at Beginning of Year</td>
<td>10,402,973</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>173,374</td>
</tr>
<tr>
<td>Change due to Non-controlling Interest</td>
<td>(8,497)</td>
</tr>
<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td><strong>10,567,850</strong></td>
</tr>
</tbody>
</table>

## NOTES:

2. Real Estate Development Program Expenses does not include Partnership Construction Activity.
3. Homeownership Promotion Program Expenses does include forgivable mortgages made to individual homebuyers.
4. Community Services Program Expense does include all programs operated at Sojourner Truth Neighborhood Center.

Providence Community Housing’s financial statements are annually audited by Paciera, Gautreau & Priest, LLC, Certified Public Accountants. A copy of our full financial statements is available upon request.
FY 2014 Board of Directors

Tim Falcon Esq.
Chairman

Jim Kelly
Vice Chairman

Sr. Anthony Barczykowski, D.C.
Charlotte Bourgeois
Mark Boucree
Brenda Breaux
Ned Comer
Tom Crumley
Gerald Duhon
Willard L. Dumas, Jr., DDS
Thelma French
Gary Giepert
Sr. Greta Jupiter
Diana Lewis
Emelda Paul
Brian Rotolo

Staff

Terri B. North
President & CEO

Michael J. Bauer
Vice President of Real Estate Development & Asset Management

Andreanecia M. Morris
Vice President of Homeownership & Community Development

Lisa Sammons
Vice President of Finance / Controller

Gabrielle Alicino
NEWCITY Neighborhood Partnership Coordinator, 2014-2015

Claudette Austin
STNC Adult/Senior Program Coordinator

Patrick Coyle
Assistant Project Manager

Ron Davalos
Assistant VP of Finance & Administration

Ariska Everett
STNC Youth/Education Service Coordinator

Juana Green-Andry
Home Sales & Loan Program Manager

Pamella Green
STNC Social Services Program Assistant

Sophie Harris
NEWCITY Neighborhood Partnership Coordinator, 2012-2014

Kimberly Hollard
Director of Fund Development

Dominee Matthews, MSW,CSW
STNC Program Lead

Michelle Pittman
Homeownership Buyer Pool Manager

Rosalind Ross
Senior Project Manager

Rebekah Simon
Office Administrator
THANK YOU

Donors, Partners and Friends:
Providence Community Housing is honored to recognize the following community investors for their support and partnership in our efforts for 2014. We sincerely apologize for any errors and/or omissions.

<table>
<thead>
<tr>
<th>Real Estate Development and Asset Management</th>
<th>Homeownership and Community Service Program Partners</th>
<th>NEWCITY Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alecha Architecture</td>
<td>AARP</td>
<td>New Orleans Master Crafts Guild</td>
</tr>
<tr>
<td>Bitch Knevel</td>
<td>Agenda For Children</td>
<td>New Orleans Redevelopment Authority</td>
</tr>
<tr>
<td>Blueprint Global Realty</td>
<td>A Shared Initiative, Inc.</td>
<td>Ochsner Health System</td>
</tr>
<tr>
<td>Broadmoor Corporation</td>
<td>Boy Scouts of America</td>
<td>Odyssey House Louisiana, Inc.</td>
</tr>
<tr>
<td>Capital One</td>
<td>Boys Town Louisiana</td>
<td>Phillips Wheatley Community School</td>
</tr>
<tr>
<td>Carol A. Newman Law Firm</td>
<td>Capital One Bank</td>
<td>Recovery School District</td>
</tr>
<tr>
<td>Christopher Homes, Inc.</td>
<td>Catholic Charities Archdiocese of New Orleans</td>
<td>ReThink</td>
</tr>
<tr>
<td>City of New Orleans</td>
<td>Children’s Bureau</td>
<td>Ruth Fertel / Tulane Health Clinic</td>
</tr>
<tr>
<td>Coats Rose</td>
<td>Christopher Homes, Inc.</td>
<td>St. Bernard Parish Home Mortgage Authority</td>
</tr>
<tr>
<td>Community Housing Capital</td>
<td>Coleman’s Cab Services</td>
<td>Second Harvest Food Bank of Greater New Orleans and Acadiana</td>
</tr>
<tr>
<td>Dading, Marques &amp; Associates, LLC</td>
<td>Common Ground</td>
<td>Smart Start, LLC</td>
</tr>
<tr>
<td>Durr Heavy Construction, LLC</td>
<td>Community Mediation Services, Inc.</td>
<td>Southeast Legal Services</td>
</tr>
<tr>
<td>E&amp;E Construction</td>
<td>Delgado Community College</td>
<td>Southern Mutual</td>
</tr>
<tr>
<td>EarthSearch, Inc.</td>
<td>Design Success</td>
<td>Southern University of New Orleans</td>
</tr>
<tr>
<td>Enterprise Community Partners</td>
<td>Dress for Success</td>
<td>SPEAK</td>
</tr>
<tr>
<td>FEMA</td>
<td>Enterprise Community Partners</td>
<td>Sprout NOLA</td>
</tr>
<tr>
<td>Gibbs Construction</td>
<td>EverFi</td>
<td>Step Up and Step Out with Lady D</td>
</tr>
<tr>
<td>Harry Baker Smith Architects</td>
<td>Family Resources</td>
<td>Success Preparatory Academy</td>
</tr>
<tr>
<td>Housing Authority of New Orleans (HANO)</td>
<td>Family Services GNO</td>
<td>Take the Lead Foundation, Inc.</td>
</tr>
<tr>
<td>IBERIABANK</td>
<td>Faubourg Lafitte Tenants’ Association</td>
<td>Total Community Action</td>
</tr>
<tr>
<td>JPMorgan Chase</td>
<td>Fifth District Savings Bank</td>
<td>True Love Movement</td>
</tr>
<tr>
<td>Kimberly Finney Architects</td>
<td>Finance Authority of St. Tammany</td>
<td>Tulane University</td>
</tr>
<tr>
<td>Koch &amp; Schmidt</td>
<td>First Bank and Trust</td>
<td>United States Tennis Association (USTA)</td>
</tr>
<tr>
<td>L&amp;M Development Partners</td>
<td>First NBC Bank</td>
<td>Southern Section/Louisiana</td>
</tr>
<tr>
<td>Latter &amp; Blum Property Management</td>
<td>FirstLine Schools</td>
<td>Urban Conservancy</td>
</tr>
<tr>
<td>Liskow &amp; Lewis</td>
<td>FitLot</td>
<td>Urban Strategies</td>
</tr>
<tr>
<td>Louisiana Housing Corporation</td>
<td>Freddie Mac Foundation</td>
<td>Whole Foods Market</td>
</tr>
<tr>
<td>Mandle-Edwards Surveying, Inc.</td>
<td>George K. Baum &amp; Co.</td>
<td>Xavier University</td>
</tr>
<tr>
<td>Materials Management Group, Inc.</td>
<td>Girl Scouts</td>
<td>YLC Kicks</td>
</tr>
<tr>
<td>McCormack Baron Ragan</td>
<td>Goodwill Industries</td>
<td>YMCA Educational Services</td>
</tr>
<tr>
<td>Milton J. Womack</td>
<td>Goodwork Network</td>
<td>Young Audiences of Louisiana</td>
</tr>
<tr>
<td>Moran Consultants, Inc.</td>
<td>Gulf Coast Bank</td>
<td></td>
</tr>
<tr>
<td>Novogradac &amp; Company, LLP</td>
<td>HOPE Federal Credit Union</td>
<td></td>
</tr>
<tr>
<td>R. Christopher Goodwin &amp; Associates, Inc.</td>
<td>Housing Authority of New Orleans (HANO)</td>
<td></td>
</tr>
<tr>
<td>Robert Wolfe Construction, Inc.</td>
<td>JenCare</td>
<td></td>
</tr>
<tr>
<td>State of Louisiana, State Historic</td>
<td>JOB 1, New Orleans Office of Workforce Development</td>
<td></td>
</tr>
<tr>
<td>Preservation Office</td>
<td>Lafitte Tremé TCA Head Start Center</td>
<td></td>
</tr>
<tr>
<td>State of Louisiana, Office of Community</td>
<td>Lagniappe Academies</td>
<td></td>
</tr>
<tr>
<td>Development</td>
<td>Liberty’s Kitchen</td>
<td></td>
</tr>
<tr>
<td>Stratum Engineering, LLC</td>
<td>Louisiana Technical College</td>
<td></td>
</tr>
<tr>
<td>studioWTA</td>
<td>Metropolitan Human Services -- Office of Behavioral</td>
<td></td>
</tr>
<tr>
<td>The Cypress Group</td>
<td>Health and Addictive Disorders</td>
<td></td>
</tr>
<tr>
<td>Tremé 4 Tremé</td>
<td>National Alliance on Mental Illness (NAMI)</td>
<td></td>
</tr>
<tr>
<td>U.S. Department of Housing and Urban</td>
<td>Neighborhood Development Foundation</td>
<td></td>
</tr>
<tr>
<td>Development (HUD)</td>
<td>Neighborhood Housing Services</td>
<td></td>
</tr>
<tr>
<td>U.S. Health and Environmental Liability</td>
<td>New Orleans Council on Aging</td>
<td></td>
</tr>
<tr>
<td>Management, LLC</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Waguespack Homes</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
City of New Orleans, City Planning Commission
Community Visions Unlimited
Concordia
The Congress for the New Urbanism
Corpus Christi - Epiphany Catholic Church
Covenant House of New Orleans
Cowen Institution for Public Education Initiatives
Crescent City Community Land Trust
Delgado Community College, Adult Education
Design Workshop
Dooky Chase’s Restaurant
Downtown Development District
Downtown Neighborhoods Improvement Association
Entergy New Orleans, Inc.
Enterprise Community Partners
Eskew+Dumez+Ripple
Fannie Mae
Faubourg St. John Neighborhood Association
Firstline Schools
Ford Foundation
Freddie Mac
French Quarter Citizens
Friends of Lafitte Corridor
FutureProof
GCR
Goldman Sachs
Greater Mid-City Business Association
Greater New Orleans Community Data Center
Greater New Orleans Foundation
Hands On New Orleans
Housing Authority of New Orleans (HANO)
HRI Properties
Iberia Bank
Institute of Community Development
Jane Place Neighborhood Sustainability Initiative
JPMorgan Chase and Co.
Just Kids Dental
Lagniappe Academics
Liberty’s Kitchen
Louisiana Endowment for the Humanities
Louisiana Green Corps
Louisiana Public Health Institution
Louisiana Recovery School District
Manning Architects
Massachusetts Institute of Technology
The Mayor’s Neighborhood Engagement Office, City of New Orleans
Mid-City Neighborhood Association
Mitivista Construction Documentation
Music & Culture Coalition of New Orleans
NAI Latter and Blum
National Trust for Historic Preservation
NeighborWorks America
New Orleans African American Museum
New Orleans Area Habitat for Humanity
New Orleans Business Alliance
New Orleans Health Department

New Orleans Jazz and Heritage Festival and Foundation, Inc.
New Orleans Master Crafts Guild
New Orleans Police and Justice Foundation
New Orleans Redevelopment Authority (NORA)
NewCorp, Inc.
North Rampart Main Street, Inc.
Order of Malta
Orleans Parish School Board
People United for Armstrong Park
The Phoenix of New Orleans
Pico Louisiana Interfaith Together
Preservation Resource Center of New Orleans
Providence Community Housing
Poche Construction, Inc.
Puentes LatiNola
Rebuilding Together New Orleans
Ride New Orleans
The Rockefeller Foundation
Rose Community Development Corporation
Ruth U. Fertel / Tulane Access Health Louisiana
Safe Streets / Strong Communities
The Salvation Army
Seedco
Smart Growth for Louisiana
Southeast Louisiana Veterans Health Care System, U.S. Department of Veterans Affairs
St. Bernard Project
St. Claude Main Street
St. Luke’s Episcopal Church
St. Peter Claver Catholic Church, Micah
Local Organizing Ministry
Stay Local!
Success Preparatory Academy
Sylvain Solutions
Take the Lead Foundation
Total Community Action, Inc.
Treme 4 Tremé
The Trust for Public Land
Tulane City Center
Tulane Prevention Research Center
Tulane/Canal Neighborhood Development Corporation
Tulane University School of Medicine
United Way
Unity of New Orleans
University Medical Center
University of New Orleans
University of Pennsylvania, Robert A. Fox
The Urban Conservancy
Urban Institute
Urban League of Greater New Orleans
Urban Strategies
U.S. Department of Housing and Urban Development (HUD)
W.K. Kellogg Foundation
Waggoner & Ball Architects
Warren Easton Charter High School
Whodata.org
Whole Foods Market – Broad Street

Friends, Foundations, Corporations and Civic Groups
AmazonSmile
Michael J. Bauer
Charlotte Bourgeois
Lisa Brown
Sam Bruglio, Sr.
Capital One Bank
Christian Home Health
COSTCO Wholesale
Ron & Antoinette Davalos
Jimmy & Leslie Doles
Gerald & Missy Duhon
Entergy Corporation
Enterprise Community Partners
Falcon Law Firm, PLC
Fifth District Savings Bank
Freddie Mac Foundation
Thelma French
Charles & Denise Galatas
Giepert Law Firm, LLC
Monica Gonzalez
Juana Green-Andry
Greater New Orleans Foundation
Kimberly Holland
Housing Authority of New Orleans (HANO)
Michelle Hudson
Junior League of New Orleans
Jim & Ginny Kelly
Diana Lewis
Kelton Longwell Gottsche
Materials Management Group
Matthew Morrin
Andreanevia Morris
HV Nagendra
NeighborWorks America
The New Orleans Delta Foundation
New Orleans Jazz & Heritage Festival and Foundation
Joan Norris
Hon. Michael & Terri North
Angela O’Byrne
David Olasky
Paciera, Gautreau & Priest
PeyBack Foundation
Jim & Michelle Pittman
Kawana Ripoll
RosaMary Foundation
Rosalind Ross
Brian & Erin Rotolo
Lisa Sammons
Super Service Challenge
Phong Tran
USTA Foundation
Aron Weisner
Michelle Whetten
Whole Foods Market / ReFresh Project
The Edward Wisner Donation
Robin Zimbler